

The Financial Excellence Program





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Course Objective

- Acquire an understanding of the fundamentals of the successful management of corporate financial performance, from the development of strategy through planning and budgeting to performance monitoring and control
- ➤ Develop practical experience of the workings of a best practice financial performance management model, and of how to improve corporate financial performance in real-life
- ➤ Gain the insights required to win in the global marketplace, for example relating to:
- > Interpreting financial statements
- > Evaluating financial performance
- > Financial forecasting
- > The financing decision
- > Determining the cost of capital
- > Evaluating investment opportunities
- ➤ Managing risk
- > Raise financial skills

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Target Audience

- ➤ General Management
- > Sales and Marketing
- Estimating and Costing



- > Operations
- > Engineering
- Project Management
- > Procurement
- > Logistics
- ➤ Asset Management
- ➤ Human Resources
- ➤ And any other financial and non-financial professionals that need or wish to understand the financial aspects of the strategic decision-making process.



Course Outline

- > **DAY** 1
- Corporate Financial Planning
- > Strategic Planning
- ➤ The Objective of the Firm meeting Shareholder & Stakeholder Objectives
- Agency Theory the relationship between Shareholders & Management
- > Creative Accounting and the Case of Enron
- ➤ Financial Management & Financial Planning the Scope, Role & Responsibilities of Financial Management
- ➤ Preparing a Financial Plan the Master Budget
- Forecasting Future Cash-flows and Financial Modelling
- ➤ Time Series Analysis, Correlation & Regression
- > DAY 2
- > Financing the Plan
- ➤ Sources of Finance Long Term & Short Term
- ➤ Evaluation of the Types of Finance Equity vs. Debt Finance
- ➤ Hybrid Finance & Financial Engineering



- > The Dividend Decision
- ➤ The Cost of Capital and Weighted Average Cost of Capital (WACC)
- ➤ Capital Asset Pricing Model (CAPM)
- ➤ Accounting Rate of Return (ARR)
- ➤ Net Present Value (NPV), Internal Rate of Return (IRR) Capital Rationing & Payback
- > DAY 3
- > Preparing & Managing Budgets to Support the Financial Plans
- ➤ Definition of Budgets, the Budgetary Process and Budgetary Control
- > Types of Budgets-Fixed, Flexible, Incremental and Zero Based
- ➤ The Purpose/Benefits & Problems/Limitations of Budgets
- ➤ Setting/Implementing Effective Budgets Eliminating the Problems
- Responsibility Accounting and Absorption Costing
- ➤ Activity-Based Budgeting/Costing (ABB, ABC)
- ➤ Variance Analysis, Cost Behaviour, Break Even Analysis & Sensitivity/What If Analysis
- ➤ What-If Analysis combined with Du-Pont Analysis
- > DAY 4
- ➤ Managing and Controlling Cash Flow to Support the Financial Plan
- Cash vs. Profit & The Cash Conversion Cycle
- > Calculating and Managing the Cash flow Cycle
- ➤ Cash Flow Ratios
- ➤ Working Capital
- > The Cost of Maintaining Working Capital
- ➤ Maintaining the Optimum level of Working Capital
- ➤ Working Investment Ratios
- > Preparing a Monthly Cash Flow Forecast



- > DAY 5
- > Managing Financial Risk
- ➤ Risk Management & Types of Risk
- ➤ Identifying Risk SWOT Analysis
- ➤ The Major Quantitative & Qualitative Risks Facing Companies
- Establishing a Risk Management Strategy
- ➤ Financial Risk Management & Hedging Techniques
- ➤ Managing Exchange Rate & Interest Rate Risk
- ➤ Derivatives-Forwards, Futures, Options & Swaps
- ➤ Risk Management Glossary of Terms

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- 1) Scientific article on flash memory.
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