

Aviation Preparatory Operations Management, Strategic Logistics & Effective Supply Chain





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Course Objective

- ➤ Demonstrate ability to systematically analyse operational and supply chain strategies in the light of the emerging supply chain frameworks and business models;
- ➤ Develop business, operations and supply chain management strategies using strategic alignment model;
- ➤ Effectively apply the alignment model and assess the strategic needs of business and supply chain networks;
- ➤ Evaluate emerging operations initiatives for supply chain collaboration and their strategic implication;
- ➤ Integrate organisational changes related to supply chain strategy implementation;
- ➤ Build effective informal collaboration skills with others through project work, in culturally, and linguistically diverse contexts.
- ➤ Appreciate the implication of the impacts of logistics & materials management and purchasing functions both internally and external to the organization
- ➤ Apply the concepts of international logistics/freight procedures & documentation
- ➤ Appreciate the importance of effective resources planning
- ➤ Learn how to effectively manage inventory utilizing selective inventory strategic policies



- ➤ To appreciate the impact of supply chain and inventory upon the profitability of the organization
- > apply category management thinking
- > understand and apply: MRP, JIT, Kaizen, Kanban strategies
- > effectively optimise resource planning and overall efficiency
- > establish effective inventory management controls
- > appreciate the importance of audit trails and transparency
- apply risk management techniques to supply chain and inventory management
- ➤ take away specific action plans to further develop their role and organizational benefit

Target Audience

- ➤ Senior and mid-level managers and consultants responsible for domestic and international supply chain and Aviation logistics operation systems
- ➤ Aviation Operations, purchasing, inventory control and transportation managers who want to ensure high customer service levels, low system-wide costs and smooth production with as little inventory as possible
- ➤ Managers who want to gain a deeper understanding of the role supply chains play in a company's overall business strategy





Course Outline

- **>** Day 1
- ➤ Introduction to Aviation Warehousing Management
- ➤ Objectives of warehousing
- The modern warehouse
- > The warehousing cycle
- > Problems and challenges in warehousing
- Warehousing and inventory costs
- Customer service in warehousing
- ➤ Inventory Classification and Record Accuracy
- > Types of inventory
- > The ABC classification
- Uses of the ABC classification
- > Inventory record accuracy
- > Reasons for poor accuracy
- > Periodic and cycle counting
- > Systems and methodology of counting
- ➤ Knowing what is inside the warehouse
- Knowing how much is inside the warehouse
- Storage and Material Handling Systems
- ➤ Layout of the warehouse
- ➤ Size and shape of the warehouse
- > Storage utilization and organization
- > Types of storage systems
- > Fixed versus random location
- Material handling equipment
- ➤ Material handling equipment checklist
- ➤ Improving the receiving/issuing material operations



- **>** Day 2
- ➤ Role and importance of supply chain
- ➤ Overview of supply chain functions within the organisation
- > Supply chain structures and reporting
- ➤ The supply chain Compass strategic assessment & improvement toolkit
- > Engaging with stakeholders
- ➤ Aviation Procurement the gateway to the supply chain
- > Defining the role and responsibilities of the procurement function
- ➤ Spend area analysis strategic v tactical
- ➤ Whole life cost analysis
- ➤ Defining organisational standards for optimum efficiency within the supply chain including bar-coding, RFID, pack size
- ➤ Supplier contract management contracting with the supply chain in mind (full templates will be provided to enable delegates to measure and manage: contracts, service and quality levels, spend and volumetric)
- ➤ Global standards
- ➤ Aviation Strategic Logistics
- ➤ Defining the role and responsibilities of the logistics function
- ➤ Utilizing the supply chain compass within logistics
- ➤ Establishing optimized logistics journey planning, use of technology
- ➤ Hub strategies
- ➤ Multi modal logistics opportunities and challenges within shipping, road, air, rail
- > Environmental management and contribution opportunities
- ➤ The strategic warehouse
- > Defining the role and responsibilities of the warehouse function
- ➤ Utilizing the supply chain compass within the warehouse



- ➤ Space allocation and product driven category management strategies
- ➤ Inventory management strategies including optimum stock levels, obsolete/slow moving stock
- > Effective forecasting and planning

> Day 3

- ➤ The Role of Aviation Logistics and Supply Chain Management in Modern Businesses, Supply Chain Management Models and new trends.
- > Evaluate logistics role in the current Aviation business process
- ➤ The evolution of Supply Chain management and Supply Chain dynamics
- > The application of a Supply Chain approach
- ➤ How to use and apply the Supply Chain Aviation Operations Reference Model (SCOR)
- ➤ Identifying Supply Chain Instabilities and Risks
- ➤ Internal supply chain risks
- > PESTLE risks
- ➤ Inventory risks
- Disruption risks
- > Security risks
- > Procurement risks



- **>** Day 4
- ➤ Linking Strategies and Improvement in Cost and Productivity in Procurement
- ➤ To ensure that the procurement strategies are in harmony with the time-scales and strategic objectives of the corporate plan
- Examine decision factors that will particularly impact sound purchasing techniques affecting the bottom line
- Analyze 'contract strategies', 'category plans', 'procurement strategies' and 'commodity strategies' which are critical to the overall procurement strategy
- ➤ Developing Spend Analysis for establishing purchase prices index
- > Examine the Total Cost of Ownership
- ➤ Analyze Supplier portfolio and classification utilizing and applying Kraljic's Matric and Porter's 5 Forces
- Formulate, plan and organise Strategic purchasing plans
- ➤ Illustrate the effective order-cycle and lead-time effect on Purchasing
- > Plan and organise for negotiations



- **>** Day 5
- > Strategic Aviation Supply in Materials Management
- ➤ Apply the role of Materials Management in the proper tracking of different goods within an organization which represent a direct financial value for a business
- ➤ Distinguish Quality control, ensuring products are of high and consistent value, which is a major part of materials management
- ➤ Understanding of the Hybrid strategy relative emphasis map
- ➤ Illustrate how Shrinkage can be reduced through effective inventory
- ➤ Formulate, plan and organize formal procedures for making stock decisions
- Explain, discuss and review safety stock levels and order points
- ➤ Apply and improve min/max systems and settings
- ➤ Using material forecasts
- > Cataloguing materials for effective buying process
- ➤ Developing Bills of Material for effective parts management



- **>** Day 6
- ➤ Effective Inventory Planning and Control
- ➤ Show that Inventory management and supply chain management are the backbone of any business operations
- ➤ Appreciate that Inventory management requires constant and careful evaluation of external and internal factors and control through planning and review
- ➤ Understand Enhanced customer service concepts where manufacturers agree to manage and hold inventories at their customers end and thereby effect Just In Time deliveries
- ➤ Understand the policies of VMI Vendor Managed Inventory, JIT Just In Time and ECR Efficient consumer response
- > Setting comprehensive inventory goals and objective
- > Effecting a rationalization strategy
- ➤ Calculating and evaluating carrying costs and economic order quantity theory
- ➤ Establishing a Strategic Focus with Pareto Analysis on Cost
- > Improving material identification and coding
- > Creating best practices in the physical control of materials
- ➤ Measuring record accuracy and improving cycle counting systems



- **>** Day 7
- ➤ Tactical and Operational Approaches in Aviation Transportation Economics
- ➤ Appreciate that a key ingredient to successful tactical planning in a logistics network is the efficient consolidation of material flows
- ➤ Identify the interplay between inventory cost and different transport tariffs necessitates a notion of time in planning in operation. The goal in tactical optimization is a cyclic pattern of deliveries and inventory consumption.
- ➤ Distinguish that tactical logistics network optimization describes the paths each commodity takes through the network from its sources to the point of consumption
- > Apply the Role of Transportation in Logistics to the organization
- ➤ Identify and recognize Transportation Management Strategic Key Decisions
- Explain, discuss and review the types of mode and inter modal systems
- ➤ Show and illustrate the International Commercial Terms in transportation and the liabilities
- ➤ Identify and review Hazardous materials transportation



- **>** Day 8
- > Inventory cost reduction techniques
- ➤ Establishing strategic inventory cost reduction step targeting + continuous improvement
- ➤ Implementing leading edge strategies MRP, JIT, Kaizen, and Kanban
- ➤ Obsolete & surplus stock management establishing data driven business cases
- ➤ Establishing key cost reduction enablers within the supply chain pack sizing, identification criteria, process cost reduction
- > Effectively managing inventory risk
- > Performance management
- Establishing key performance metrics Operational, Financial, Compliance, and Environmental
- ➤ Effective KPI reporting
- ➤ Engaging staff colleagues in progress reporting including cascading, visuals, team motivation
- > The effective inventory specialist
- ➤ Delegate action planning participants will create specific departmental and individual action plans to implement the learning outcomes from the course

Day 9

- ➤ Supply Chain Network Design
- ➤ Identify trade-offs in supply chain network design
- Discuss approaches to account for uncertainty and risk when designing networks
- ➤ Supply Chain Coordination and Integration
- > Discuss causes of information distortion in the supply chain
- ➤ Identify suitable countermeasures to coordinate the supply chain



- **➤ Day 10**
- ➤ Managing Risk in a Global Aviation Supply Chain
- ➤ Analyze sources of supply chain risk and explore strategies to help mitigate risk
- ➤ Incorporate reputation risk into supply chain design
- ➤ Modern issues in Supply Chain Management
- ➤ Workshop and case study's
- > Exam for Candidate + Certificate



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